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# Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

August 6, 2026

Company Name: Nishi-Nippon Railroad Co., Ltd. Stock exchange listings: Tokyo and Fukuoka
Code Number: 9031 URL: https://www.nishitetsu.co.jp/en/
Representative: Koichi Hayashida, President and CEO
Contact: Daisuke Murata, Manager, Public Relations Department (TEL) +81-92-734-1217
Scheduled commencement date of dividend payments: -
Preparation of supplementary materials for financial results: Yes
Holding of financial results meeting: None

(Amounts rounded down to the nearest million yen.)

1. Consolidated Financial Results for the Three Months Ended June 30, 2026 (from April 1, 2026, to June 30, 2026)

(1) Consolidated operating results (year to date) (Percentages represent year-on-year changes.)

| | Operating revenue | | Operating income | | Ordinary income | | Profit attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Three months ended June 30, 2026 | 119,554 | 14.2 | 6,312 | 22.8 | 7,633 | 50.2 | 8,402 | 29.7 |
| Three months ended June 30, 2025 | 104,662 | 3.0 | 5,139 | (13.5) | 5,081 | (12.7) | 6,477 | 75.2 |

(Notes) 1. Comprehensive income Three months ended June 30, 2026 10,768 million yen [171.9%]
Three months ended June 30, 2025 3,961 million yen [(39.5%)]

2. Information on three months ended June 30, 2025 is presented based on the new classification. For details, please refer to “(3) Notes to quarterly consolidated financial statements (Notes to segment information, etc.), 2. Matters relating to change in reportable segments” in “2. Quarterly Consolidated Financial Statements and Key Notes” on page 11 of the attachments.

| | Net income per share-basic | Net income per share-diluted |
|---|---|---|
| | Yen | Yen |
| Three months ended June 30, 2026 | 111.27 | 111.11 |
| Three months ended June 30, 2025 | 83.84 | 83.71 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio |
|---|---|---|---|
| | Millions of yen | Millions of yen | % |
| As of June 30, 2026 | 825,660 | 300,480 | 35.3 |
| As of March 31, 2026 | 820,851 | 293,044 | 34.6 |

(Reference) Shareholders’ equity As of June 30, 2026 291,152 million yen
As of March 31, 2026 283,885 million yen

2. Dividends

| | Annual dividends | | | | |
|---|---|---|---|---|---|
| | End of Q1 | End of Q2 | End of Q3 | Year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended March 31, 2026 | - | 25.00 | - | 45.00 | 70.00 |
| Fiscal year ending March 31, 2027 | - | | | | |
| Fiscal year ending March 31, 2027 (forecast) | | 45.00 | - | 45.00 | 90.00 |

(Note) Revision of the dividend forecast most recently announced: None

3. Consolidated Financial Forecasts for the Fiscal Year Ending March 31, 2027 (from April 1, 2026, to March 31, 2027)

(Percentages represent changes from the previous corresponding period.)

| | Operating revenue | | Operating income | | Ordinary income | | Profit attributable to owners of parent | | Net income per share-basic |
|---|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| First half | 243,000 | 8.7 | 11,100 | (22.5) | 9,900 | (31.1) | 10,000 | (39.5) | 132.42 |
| Full year | 510,000 | 7.2 | 24,500 | (21.8) | 24,500 | (33.2) | 22,500 | (30.0) | 297.95 |

(Note) Revision of the consolidated financial forecast most recently released: None

* Notes

(1) Significant changes in scope of consolidation during the period under review : None

(2) Adoption of special accounting treatment used in preparation of the quarterly consolidated financial statements : None

(3) Change in accounting policies or estimates and restatements

1) Change in accounting policies due to revisions of accounting standards and other regulations : None

2) Change in accounting policies other than item 1) above : None

3) Change in accounting estimates : None

4) Restatements : None

(4) Number of shares issued (common stock)

| | | | | |
|---|---|---|---|---|
| 1) Number of shares issued at the end of the period (including treasury stock) | As of June 30, 2026 | 79,360,186 | As of March 31, 2026 | 79,360,186 |
| 2) Number of treasury stocks at the end of the period | As of June 30, 2026 | 3,819,516 | As of March 31, 2026 | 3,846,572 |
| 3) Average number of shares outstanding during the period (year to date) | Three months ended June 30, 2026 | 75,515,819 | Three months ended June 30, 2025 | 77,256,201 |

(Note) The number of treasury stocks includes shares of the Company remaining in the board benefit trust (as of June 30, 2026: 334,171 shares; as of March 31, 2026: 361,646 shares).

* Review of the attached quarterly consolidated financial statements by a certified public accountant or auditing firm : None

* Explanation of appropriate use of financial forecasts and other special notes

(Caution regarding forward-looking statements, etc.)

Forward-looking statements, including financial forecasts, included in this material are based on information the Company presently has and certain assumptions the Company considers reasonable, and are not intended as a guarantee that the Company will achieve these forecasts. In addition, actual financial results may differ significantly due to various factors. For assumptions for financial forecasts and points to consider in utilizing them, please see “(3) Explanation of future forecast information such as consolidated financial forecasts” in “1. Overview of Results of Operations, Etc.” on page 6 of the attachments.

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## 1. Overview of Results of Operations, Etc.

### (1) Results of quarterly operations under review

(Millions of yen)

| | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change |
|---|---|---|---|---|
| Operating revenue | 104,662 | 119,554 | 14,891 | 14.2% |
| Operating income | 5,139 | 6,312 | 1,173 | 22.8% |
| Ordinary income | 5,081 | 7,633 | 2,551 | 50.2% |
| Profit attributable to owners of parent | 6,477 | 8,402 | 1,925 | 29.7% |

Operating revenue for the three-month period under review was 119,554 million yen, up 14.2% year-on-year, mainly due to an increase in the number of condominiums sold in the Real estate sales business under Real estate and the contribution of the Hinomaru Group which became a consolidated subsidiary in the previous fiscal year in the Agriculture-related business in the Business support. Operating income came to 6,312 million yen, up 22.8% year-on-year, due to a rise in the average daily rate (ADR) in the Hotel business under the Hotel and Leisure segment and the effect of fare revisions in the Railway business of Mobility.

Ordinary income was 7,633 million yen, up 50.2% year-on-year mainly due to an increase in share of profit of entities accounted for using the equity method, and profit attributable to owners of parent was 8,402 million yen, up 29.7% year-on-year.

In the “17th Medium-Term Management Plan,” the first year of which is FY2026 (April 2026-March 2027), , the Group changed its reportable segments at the beginning of the three-month period ended June 30, 2026 due to changes in management classification in order to practice business management with the long-term vision called “CYD Vision 2035” in mind. As a result of this change, certain items reflect revisions to the calculation methods based on the new management classification. Operating revenue and operating income for the three months ended June 30, 2025 have each been increased by 1,034 million yen and are prepared and disclosed based on the new classification.

The Company’s business performance by segment is as follows.

At the beginning of the three-month period ended June 30, 2026, the Group’s reportable segments were changed from “Transportation,” “Real Estate,” “Retail,” “Logistics,” and “Leisure and Services” to “Mobility,” “Real estate,” “Hotel and Leisure,” “Retail and Restaurants,” “Logistics,” and “Business support.” As a result of this change, certain items reflect revisions to the calculation methods based on the new management classification, and operating revenue and segment income for the three months ended June 30, 2025 have each been increased by 1,034 million yen.

Information for the three months ended June 30, 2025 is prepared and disclosed based on the new classification.

(Millions of yen)

| | Operating revenue | | | | Operating income (loss) | | | |
|---|---|---|---|---|---|---|---|---|
| | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change |
| Mobility | 24,075 | 25,363 | 1,288 | 5.4% | 855 | 1,135 | 280 | 32.8% |
| Real estate | 16,822 | 21,214 | 4,391 | 26.1% | 2,027 | 2,107 | 80 | 3.9% |
| Hotel and Leisure | 10,197 | 11,424 | 1,227 | 12.0% | 1,191 | 1,621 | 429 | 36.1% |
| Retail and Restaurants | 17,829 | 18,163 | 334 | 1.9% | (109) | 67 | 176 | - |
| Logistics | 36,148 | 39,870 | 3,721 | 10.3% | 1,078 | 1,288 | 210 | 19.5% |
| Business support | 4,982 | 8,492 | 3,509 | 70.4% | 158 | 46 | (112) | (70.7) |
| Adjustments | (5,393) | (4,974) | 419 | - | (63) | 45 | 108 | - |
| Consolidated | 104,662 | 119,554 | 14,891 | 14.2% | 5,139 | 6,312 | 1,173 | 22.8% |

1) Mobility

In the Railway business, revenues increased mainly due to the effect of fare revisions (implemented in April 2026) and a larger number of passengers. In the Bus business, passenger revenue increased mainly due to fare measures and a larger number of passengers despite a decline in transactions within the Group as a result of the restructuring of consolidated subsidiaries. As a result, operating revenue for Mobility was 25,363 million yen (5.4% increase year-on-year), and operating income was 1,135 million yen (32.8% increase year-on-year).

The number of passengers increased 3.9% year-on-year in the Railway business, and 0.6% in the Bus (public buses) business.

2) Real estate

In the Real estate sales business, revenue increased mainly due to an increase in the number of condominium units sold, including at “Geo Itabashi Ukimafunado.” In the Real estate leasing business, revenue increased mainly due to progress in leasing office space at “ONE FUKUOKA BLDG.”, which opened in the previous fiscal year. As a result, operating revenue for Real estate was 21,214 million yen (26.1% increase year-on-year). Operating income was 2,107 million yen (increase 3.9% year-on-year) due mainly to higher income in the Real estate leasing and Real estate sales businesses, despite the absence of business support fees recorded in the Overseas real estate business in the previous fiscal year.

The number of units sold was 160 (up 84 units year-on-year).

3) Hotel and Leisure

In the Hotel business, revenues increased due to the contribution of “ONE FUKUOKA HOTEL,” which opened in the previous fiscal year, in addition to a rise in ADR. As a result, operating revenue for Hotel and Leisure was 11,424 million yen (12.0% increase year-on-year), and operating income was 1,621 million yen (36.1% increase year-on-year).

4) Retail and Restaurants

In the Supermarkets and Restaurants business, revenue increased mainly due to contributions from stores renovated in the previous fiscal year and “Reganet Kasugabaru,” which opened in February 2026. As a result, operating revenue for Retail and Restaurants was 18,163 million yen (1.9% increase year-on-year). Operating income was 67 million yen (operating loss of 109 million yen for the same period of the previous year) mainly due to improved gross margins.

5) Logistics

In the Global logistics business, revenues grew mainly due to an increase in yen-denominated revenue due to foreign exchange fluctuations and higher import and export cargo volumes. As a result, operating revenue for the Logistics business was 39,870 million yen (10.3% increase year-on-year), and operating income was 1,288 million yen (19.5% increase year-on-year).

International cargo volume was up 2.1% year-on-year in Air exports, up 6.4% year-on-year in Air imports, up 0.9% year-on-year in Ocean exports, and up 5.0% year-on-year in Ocean imports.

6) Business support

In the Agriculture-related business, revenue increased mainly due to the consolidation of the Hinomaru Group in the previous fiscal year. As a result, operating revenue for Business support was 8,492 million yen (70.4% increase year-on-year). Operating income came to 46 million yen (70.7% decrease year-on-year) due to a decrease in gross profit in the Construction-related business.

(Statement of Income by Segment)

(Millions of yen)

| | Operating revenue | | | | Operating income (loss) | | | |
|---|---|---|---|---|---|---|---|---|
| | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) |
| Mobility | 24,075 | 25,363 | 1,288 | 5.4 | 855 | 1,135 | 280 | 32.8 |
| Railway | 5,876 | 6,532 | 655 | 11.2 | 455 | 926 | 471 | 103.5 |
| Bus | 14,210 | 14,115 | (94) | (0.7) | 304 | 120 | (183) | (60.4) |
| (Bus, net)*1 | [13,327] | [13,570] | [242] | [1.8] | - | - | - | - |
| Vehicle maintenance-related | 4,562 | 4,338 | (223) | (4.9) | 95 | 21 | (74) | (78.0) |
| Other | 3,232 | 3,470 | 237 | 7.4 | 106 | 87 | (18) | (17.7) |
| Adjustments | (3,806) | (3,093) | 712 | - | (106) | (20) | 86 | - |
| Real estate | 16,822 | 21,214 | 4,391 | 26.1 | 2,027 | 2,107 | 80 | 3.9 |
| Real estate leasing | 10,444 | 11,268 | 824 | 7.9 | 1,494 | 2,161 | 667 | 44.6 |
| Real estate sales | 3,520 | 7,756 | 4,236 | 120.3 | (349) | 49 | 398 | - |
| Other | 5,506 | 4,230 | (1,276) | (23.2) | 1,827 | 237 | (1,590) | (87.0) |
| Adjustments | (2,648) | (2,041) | 606 | - | (945) | (340) | 604 | - |
| Hotel and Leisure | 10,197 | 11,424 | 1,227 | 12.0 | 1,191 | 1,621 | 429 | 36.1 |
| Hotel | 8,491 | 9,592 | 1,101 | 13.0 | 785 | 1,161 | 375 | 47.8 |
| (Hotel, net)*2 | [8,261] | [9,321] | [1,059] | [12.8] | - | - | - | - |
| Leisure | 1,312 | 1,394 | 81 | 6.2 | 288 | 269 | (19) | (6.9) |
| Travel | 842 | 948 | 105 | 12.5 | 168 | 249 | 81 | 48.5 |
| Adjustments | (449) | (510) | (61) | - | (51) | (58) | (7) | - |
| Retail and Restaurants | 17,829 | 18,163 | 334 | 1.9 | (109) | 67 | 176 | - |
| Supermarkets and Restaurants | 16,357 | 16,632 | 274 | 1.7 | (95) | 98 | 194 | - |
| Sales of miscellaneous everyday items | 1,471 | 1,531 | 59 | 4.0 | 44 | 24 | (20) | (45.7) |
| Adjustments | (0) | 0 | 0 | - | (58) | (55) | 2 | - |
| Logistics | 36,148 | 39,870 | 3,721 | 10.3 | 1,078 | 1,288 | 210 | 19.5 |
| Global logistics | 37,721 | 40,886 | 3,165 | 8.4 | 1,058 | 1,311 | 252 | 23.9 |
| Domestic logistics | 2,859 | 2,981 | 121 | 4.3 | 90 | 101 | 10 | 11.9 |
| Adjustments | (4,431) | (3,997) | 434 | - | (71) | (124) | (53) | - |
| Business support | 4,982 | 8,492 | 3,509 | 70.4 | 158 | 46 | (112) | (70.7) |
| Construction-related | 1,990 | 1,443 | (546) | (27.5) | 94 | (85) | (180) | - |
| Agriculture-related | 23 | 3,981 | 3,958 | - | (11) | (12) | (0) | - |
| Resource energy-related | 991 | 1,380 | 388 | 39.1 | 142 | 295 | 152 | 106.6 |
| Other | 2,202 | 2,080 | (122) | (5.6) | (48) | (30) | 17 | - |
| Adjustments | (225) | (393) | (168) | - | (19) | (119) | (100) | - |
| Subtotal | 110,056 | 124,528 | 14,472 | 13.1 | 5,203 | 6,267 | 1,064 | 20.5 |
| Adjustments | (5,393) | (4,974) | 419 | - | (63) | 45 | 108 | - |
| Consolidated | 104,662 | 119,554 | 14,891 | 14.2 | 5,139 | 6,312 | 1,173 | 22.8 |

Information on three months ended June 30, 2025 is presented based on the new classification.

*1 Operating revenue for the Bus business, excluding intercompany transactions, increased 1.8%.

*2 Operating revenue for the Hotel business, excluding intercompany transactions, increased 12.8%.

(Transaction volume)

1) Number of railway passengers / passenger revenue (Mobility)

| | Unit | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) |
|---|---|---|---|---|---|
| Number of passengers | Thousand passengers | 28,430 | 29,538 | 1,108 | 3.9 |
| Non-commuter pass | Thousand passengers | 12,133 | 12,267 | 134 | 1.1 |
| Commuter pass | Thousand passengers | 16,297 | 17,271 | 974 | 6.0 |
| Passenger revenue | Millions of yen | 5,621 | 6,276 | 655 | 11.7 |
| Non-commuter pass | Millions of yen | 3,429 | 3,835 | 405 | 11.8 |
| Commuter pass | Millions of yen | 2,191 | 2,441 | 249 | 11.4 |

2) Number of public bus passengers / passenger revenue (Mobility)

| | Unit | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) |
|---|---|---|---|---|---|
| Number of passengers | Thousand passengers | 52,280 | 52,612 | 332 | 0.6 |
| Non-commuter pass | Thousand passengers | 29,487 | 29,379 | (108) | (0.4) |
| Commuter pass | Thousand passengers | 22,793 | 23,233 | 440 | 1.9 |
| Passenger revenue | Millions of yen | 11,629 | 11,806 | 177 | 1.5 |
| Non-commuter pass | Millions of yen | 8,633 | 8,714 | 81 | 0.9 |
| Commuter pass | Millions of yen | 2,995 | 3,091 | 96 | 3.2 |

3) Number of units sold (Real estate)

| | Unit | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) |
|---|---|---|---|---|---|
| Number of units sold | Unit | 76 | 160 | 84 | 110.5 |
| Condominium | Dwelling unit | 55 | 127 | 72 | 130.9 |
| (Of which, sold as one building Rental condominium) | Dwelling unit | - | - | - | - |
| Detached house | Unit | 20 | 28 | 8 | 40.0 |
| Renovation | Dwelling unit | 1 | 5 | 4 | 400.0 |

4) Average daily rate (ADR) of hotels targeting mainly domestic customers, occupancy rate (OCC) and revenue per available room (RevPAR) (Hotel and Leisure)

| | Unit | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) |
|---|---|---|---|---|---|
| ADR | Yen | 13,542 | 14,746 | 1,204 | 8.9 |
| OCC | % | 77.9 | 79.1 | 1.2P | - |
| RevPAR | Yen | 10,543 | 11,668 | 1,125 | 10.7 |

5) Volume of international cargo (Logistics)

| | Unit | Three months ended June 30, 2025 | Three months ended June 30, 2026 | Change | Percentage change (%) |
|---|---|---|---|---|---|
| Air Export | Thousand tons | 27 | 27 | 0 | 2.1 |
| Air Import | Thousand cases | 83 | 88 | 5 | 6.4 |
| Ocean Export | Thousand TEU | 29 | 29 | 0 | 0.9 |
| Ocean Import | Thousand TEU | 36 | 38 | 1 | 5.0 |

## (2) Overview of quarterly financial position under review

(Millions of yen)

| | Fiscal year ended March 31, 2026 | As of June 30, 2026 | Change |
|---|---|---|---|
| Total assets | 820,851 | 825,660 | 4,809 |
| Total liabilities | 527,806 | 525,180 | (2,626) |
| Total net assets | 293,044 | 300,480 | 7,435 |
| Interest-bearing debt | 362,987 | 364,137 | 1,149 |

(Note) Interest-bearing debt is the sum of borrowings and bonds payable.

Assets increased 4,809 million yen from the end of the previous fiscal year to 825,660 million yen mainly due to increases in cash and deposits as well as land and buildings for sale, despite a decrease in notes and accounts receivable - trade, and contract assets.

Liabilities decreased 2,626 million yen from the end of the previous fiscal year to 525,180 million yen mainly due to a decrease in notes and accounts payable - trade, despite an increase in provision for bonuses.

Net assets grew 7,435 million yen from the end of the previous fiscal year to 300,480 million yen mainly due to an increase in retained earnings, chiefly owing to the posting of profit attributable to owners of parent.

## (3) Explanation of future forecast information such as consolidated financial forecasts

The consolidated financial forecasts for the first half and the full year remain unchanged from those previously announced on May 14, 2026.

*The forecasts have been prepared based on information available to the Company as of the date of announcement, and actual results may differ from the forecasts due to various factors in the future.

## 2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly consolidated balance sheet

(Millions of yen)

| | As of March 31, 2026 | As of June 30, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 46,867 | 60,714 |
| Notes and accounts receivable - trade, and contract assets | 66,158 | 55,865 |
| Land and buildings for sale | 87,876 | 90,006 |
| Merchandise and finished goods | 6,339 | 6,541 |
| Work in process | 362 | 746 |
| Raw materials and supplies | 2,730 | 2,920 |
| Other | 10,021 | 10,083 |
| Allowance for doubtful accounts | (171) | (184) |
| Total current assets | 220,184 | 226,695 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 270,997 | 269,391 |
| Machinery, equipment and vehicles, net | 20,406 | 20,020 |
| Land | 153,976 | 153,551 |
| Construction in progress | 7,428 | 7,740 |
| Other, net | 14,827 | 14,251 |
| Total property, plant and equipment | 467,636 | 464,956 |
| Intangible assets | | |
| Goodwill | 3,986 | 3,916 |
| Other | 6,221 | 5,988 |
| Total intangible assets | 10,207 | 9,905 |
| Investments and other assets | | |
| Investment securities | 77,894 | 79,378 |
| Retirement benefit assets | 11,088 | 10,967 |
| Deferred tax assets | 2,781 | 2,951 |
| Other | 31,345 | 31,091 |
| Allowance for doubtful accounts | (287) | (285) |
| Total investments and other assets | 122,823 | 124,103 |
| Total non-current assets | 600,667 | 598,965 |
| Total assets | 820,851 | 825,660 |

(Millions of yen)

| | As of March 31, 2026 | As of June 30, 2026 |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 44,677 | 38,191 |
| Short-term borrowings | 44,773 | 52,712 |
| Current portion of bonds payable | 20,000 | - |
| Consumption taxes payable | 3,479 | 2,934 |
| Income taxes payable | 6,397 | 4,815 |
| Advances received | 1,253 | 1,330 |
| Provision for bonuses | 8,217 | 12,958 |
| Other provisions | 212 | 115 |
| Other | 34,452 | 35,342 |
| Total current liabilities | 163,463 | 148,401 |
| Long-term liabilities | | |
| Bonds payable | 147,000 | 167,000 |
| Long-term borrowings | 151,213 | 144,424 |
| Deferred tax liabilities | 11,573 | 11,020 |
| Other provisions | 837 | 1,221 |
| Retirement benefit liability | 10,744 | 10,505 |
| Long-term guarantee deposits | 34,378 | 33,983 |
| Other | 8,595 | 8,622 |
| Total long-term liabilities | 364,342 | 376,778 |
| Total liabilities | 527,806 | 525,180 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 26,157 | 26,157 |
| Capital surplus | 12,129 | 12,129 |
| Retained earnings | 211,091 | 216,079 |
| Treasury stock | (8,436) | (8,366) |
| Total shareholders' equity | 240,941 | 245,999 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 16,519 | 18,013 |
| Deferred gains or losses on hedges | 2,197 | 2,493 |
| Foreign currency translation adjustment | 12,220 | 12,992 |
| Remeasurements of defined benefit plans | 12,005 | 11,653 |
| Total accumulated other comprehensive income | 42,943 | 45,152 |
| Subscription rights to shares | 201 | 201 |
| Non-controlling interests | 8,958 | 9,127 |
| Total net assets | 293,044 | 300,480 |
| Total liabilities and net assets | 820,851 | 825,660 |

(2) Quarterly consolidated statement of income and quarterly consolidated statement of comprehensive income

Quarterly consolidated statement of income

(Three-month period)

(Millions of yen)

| | Three months ended June 30, 2025 | Three months ended June 30, 2026 |
|---|---|---|
| Operating revenue | 104,662 | 119,554 |
| Business expenses | | |
| Operating expenses and cost of sales for transportation services, etc. | 91,597 | 105,301 |
| Selling, general and administrative expenses | 7,925 | 7,940 |
| Total operating expenses | 99,523 | 113,241 |
| Operating income | 5,139 | 6,312 |
| Non-operating income | | |
| Interest income | 136 | 105 |
| Dividend income | 525 | 591 |
| Share of profit of entities accounted for using the equity method | 20 | 831 |
| Miscellaneous income | 377 | 875 |
| Total non-operating income | 1,059 | 2,403 |
| Non-operating expenses | | |
| Interest expense | 765 | 932 |
| Miscellaneous expenses | 353 | 150 |
| Total non-operating expenses | 1,118 | 1,083 |
| Ordinary income | 5,081 | 7,633 |
| Extraordinary gains | | |
| Gain on sale of non-current assets | 4,491 | 4,562 |
| Contributions received for construction | 44 | 65 |
| Other | 36 | - |
| Total extraordinary gains | 4,572 | 4,628 |
| Extraordinary losses | | |
| Loss on reduction of non-current assets for tax purposes | 23 | 64 |
| Loss on retirement of non-current assets | 23 | - |
| Impairment losses | - | 19 |
| Other | 3 | - |
| Total extraordinary losses | 49 | 84 |
| Income before income taxes | 9,604 | 12,177 |
| Income taxes - current | 2,965 | 4,848 |
| Income taxes - deferred | (7) | (1,241) |
| Total income taxes | 2,958 | 3,606 |
| Profit | 6,646 | 8,570 |
| Profit attributable to non-controlling interests | 168 | 167 |
| Profit attributable to owners of parent | 6,477 | 8,402 |

Quarterly consolidated statement of comprehensive income

(Three-month period)

(Millions of yen)

| | Three months ended June 30, 2025 | Three months ended June 30, 2026 |
|---|---|---|
| Profit | 6,646 | 8,570 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 982 | 1,492 |
| Deferred gains or losses on hedges | 5 | (0) |
| Foreign currency translation adjustment | (1,202) | 222 |
| Remeasurements of defined benefit plans, net of tax | (139) | (351) |
| Share of other comprehensive income of entities accounted for using the equity method | (2,329) | 834 |
| Total other comprehensive income | (2,684) | 2,198 |
| Comprehensive income | 3,961 | 10,768 |
| (Components) | | |
| Comprehensive income attributable to owners of parent | 3,900 | 10,611 |
| Comprehensive income attributable to non-controlling interests | 60 | 157 |

## (3) Notes to quarterly consolidated financial statements

(Notes to segment information, etc.)

Three months ended June 30, 2025

1. Information on operating revenue and profit or loss by reportable segment

(Millions of yen)

| | Reportable segment | | | | | | | Adjustments (Note) [1] | Amount recorded in the quarterly consolidated statement of income |
|---|---|---|---|---|---|---|---|---|---|
| | Mobility | Real estate | Hotel and Leisure | Retail and Restaurants | Logistics | Business support | Total | | |
| Operating revenue | 24,075 | 16,822 | 10,197 | 17,829 | 36,148 | 4,982 | 110,056 | (5,393) | 104,662 |
| Segment income (loss) | 855 | 2,027 | 1,191 | (109) | 1,078 | 158 | 5,203 | (63) | 5,139 |

(Note) 1. An adjustment of (63) million yen in segment income (loss) is the net of administrative expenses of the parent company not attributable to the reportable segments of (133) million yen and the elimination of intersegment transactions of 70 million yen.

2. The segment information above is prepared and disclosed based on the new classification.

Three months ended June 30, 2026

1. Information on operating revenue and profit or loss by reportable segment

(Millions of yen)

| | Reportable segment | | | | | | | Adjustments (Note) [1] | Amount recorded in the quarterly consolidated statement of income |
|---|---|---|---|---|---|---|---|---|---|
| | Mobility | Real estate | Hotel and Leisure | Retail and Restaurants | Logistics | Business support | Total | | |
| Operating revenue | 25,363 | 21,214 | 11,424 | 18,163 | 39,870 | 8,492 | 124,528 | (4,974) | 119,554 |
| Segment income | 1,135 | 2,107 | 1,621 | 67 | 1,288 | 46 | 6,267 | 45 | 6,312 |

(Note) 1. An adjustment of 45 million yen to segment income is the net of administrative expenses of the parent company not attributable to the reportable segments of (80) million yen and the elimination of intersegment transactions of 125 million yen.

2. Matters relating to change in reportable segments

In the “17th Medium-Term Management Plan,” the first year of which is FY2026 (April 2026-March 2027), , the Group changed its reportable segments at the beginning of the three-month period ended June 30, 2026 after changing its management classification in order to practice business management with the long-term vision called “CYD Vision 2035” in mind.

The Group’s reportable segments were changed from “Transportation,” “Real Estate,” “Retail,” “Logistics,” and “Leisure and Services” to “Mobility,” “Real estate,” “Hotel and Leisure,” “Retail and Restaurants,” “Logistics,” and “Business support.” As a result of this change, certain items reflect revisions to the calculation methods based on the new management classification, and operating revenue and segment income for the three months ended June 30, 2025 have each been increased by 1,034 million yen.

Information for the three months ended June 30, 2025 is prepared and disclosed based on the new classification.

(Notes if there is a significant change in the amount of shareholders' equity)

Not applicable.

(Notes to assumptions on going concern)

Not applicable.

(Notes to quarterly consolidated statement of cash flows)

The quarterly consolidated statement of cash flows has not been prepared for the first quarter of the current fiscal year. Depreciation (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the first quarter of the current fiscal year are as follows.

| | Three months ended June 30, 2025 | Three months ended June 30, 2026 |
|---|---|---|
| Depreciation | 5,528 million yen | 5,964 million yen |
| Amortization of goodwill | 10 million yen | 75 million yen |

(Material subsequent events)

(Acquisition of equity interest through investment)

On July 14, 2026, the Company acquired an interest in Nam Long Apartment Development Company Limited (Ho Chi Minh City, Vietnam, hereinafter referred to as "Nam Long ADC") through a capital contribution.

1. Reason for acquisition of an equity interest

Nam Long ADC specializes in the development of affordable and social housing, and demand for housing from actual homebuyers in Vietnam is expected to grow amid population growth and urbanization. The Company has been collaborating with Nam Long Land Investment Company Limited and its parent company, Nam Long Investment Corporation, on several projects, and this direct investment will enable us to become more deeply involved in business and corporate operations beyond individual projects. By combining our development know-how with Nam Long ADC's business foundation, we will aim to expand our business domains and strengthen our revenue base.

2. Overview of the company receiving the capital contribution

| | |
|---|---|
| Name | Nam Long Apartment Development Company Limited |
| Location | 7th Floor, IMV Building, 87 Hoang Van Thai Street, Tan My Ward, Ho Chi Minh City |
| Name of Representative | Truong Cong Nghia |
| Business | Investment and development of affordable and social housing |
| Total assets | 1,254.9 billion VND (approx. 7,530 million yen) |
| Shareholder | Nam Long Land Investment Company Limited (100%) |
| Date of establishment | November 7, 2007 |

3. Timing for acquisition of an equity interest

July 14, 2026

4. Acquisition price

1,090.6 billion VND (approx. 6,742 million yen)

5. Post-acquisition equity ratio

49%