

Overview of Consolidated Balance Sheets in 2011/3

Item	This accounting period of consolidation
(Assets)	
Liquid assets	79,496
Fixed assets	317,454
Tangible fixed assets	275,306
Intangible fixed assets	9,076
Investments and other assets	33,071
Total assets	396,950

Item	This accounting period of consolidation
(Liabilities)	
Liquid assets	98,441
Fixed assets	191,904
Total liabilities	290,346
(Net assets)	
Capital stock	103,667
Capital	26,257
Capital surplus	12,920
Retained earnings	65,240
Treasury stock	△650
Accumulated other comprehensive income	634
Share options	62
Non-controlling interests	2,239
Total assets	106,604
Total liabilities and net assets	396,950

(Unit: 1 million JPY)

Overview of consolidated income statements and consolidated cash flow statements

Overview of consolidated income statements

Item	This accounting period of consolidation
Operating revenue	323,891
Operating costs	312,908
Operating profit	10,982
Non-operating revenue	1,824
Non-operating costs	3,620
Ordinary profit	9,187
Extraordinary profit	2,979
Extraordinary losses	2,889
Net profit before taxes and other adjustments	9,277
Corporate tax, residential tax and business tax	3,392
Income taxes-deferred	△64
Income before minority interests	5,948
Minority interests in net income	166
Current net profit	5,782

(Unit: 1 million JPY)

Overview of consolidated cash flow statements

Item	This accounting period of consolidation
Cash flows from operating activities	29,300
Cash flows from investing activities	△23,134
Cash flows from financing activities	△7,049
Effect of exchange rate changes on cash and cash equivalents	△312
Net increase/decrease in cash and cash equivalents	△1,195
Cash and cash equivalents at beginning of year	27,512
Cash and cash equivalents at the end of year	26,316

(Unit: 1 million JPY)

As of March 31, 2011